



# Improvement of Facility Layout by Using Data Mining Algorithms and an Application

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*Abstract:* The facility layout problems are always important in the production or service industry system. For many years, it has been a common research field in active research. It seen that various methods were used in literature review for improving facility layout. We used association analysis which is one of the techniques of data mining in this study. The primary aim of this study is to improving the emergency department's efficiency, increasing patient satisfaction and employee satisfaction, decreasing travelled distance in emergency department. In this study, data acquired from information system of an emergency service was examined by means of data mining techniques (association rules such as GRI and Apriori) and relations between departments were found out. Association rules were analyzed via data mining techniques applied and then departments having more flow density with each other were determined. In consideration of this information an alternative facility layout planning was planned in regard to analysis results of departments' closeness situations, advices of emergency service doctor and observations made.

Keywords: GRI Algorithm, Apriori Algorithm, Facility Layout, Data Mining, Efficiency

## 1. Introduction

Increasing of digital data in today has created new problems. Some of them are developing methods or systems in order to process huge and complicated data or new types of data, needing a method, protocol or platform to process distributed data, improving models due to data using and information security.

Data mining includes the all of studies that analyse and apply induction processes that help to extract meaningful and useful information from the unstructured data [1].

In our day, amount of information on earth is continuously increasing because of storing data in digital platforms. The number of database is also increasing faster. As a result of cheapness of high capacity process ability, data storage has got easy and data has become cheap. Implementing only the best plan and operational policy is not enough to manage production and service systems efficiently. It also needs better facility layout planning.

Data mining algorithms have been used in various Facility Layout Problem in literature review. Some of data mining studies which was done for service systems are; (Paolo Giudici; 2002) has used Markov Chain Monte Carlo Bayesian Model to acquire relations with customers' behaviors [2]. In (Gül Gökay Emel; 2005)'s study, SuperQuery software and market share matrix of Boston Group have been used to acquire information which support strategic decision making of companies [3]. (Pinar

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Yildirim et al; 2008) has pointed that he studies to obtain valuable information by means of using relational data mining on radiology database[4]. The aim of (Ali Serhan Koyuncugil et al;2008)'s study is prepare a substructure for using data mining in health and bring health professionals in new perspective about making decision process via presenting some examples[5]. In (Mehpare Timor et al; 2008) 's study, data which was obtained from big community shop center has been analyzed by association rules and the variables effecting customers' shopping behaviors has been determined by decision trees. SPSS Clementine has been used for data analysis [6]. Achieving integration of data mining and decision support is one of the most important results of (Derya Ay et al; 2008)'s study. In this study, data mining process is completed with regard to CRISPM-DM and then rules obtained from data mining support decision makers via Multi-Dimensional Scaling Analysis to decide how market must be located [7]. (Ali Sait Albayrak et al; 2009) has used decision tree analysis to determine the most important variables which discriminate industry and service companies with regard to choosing financial indicators [8]. (Çağatan Taskin et al; 2010)'s study approaches clustering of a retail companies 'customers in terms of shopping data via Kohonen Web [9]. The aim of (Civan Özseyhan et al; 2012) is to develop a recommendation engine for the web site working as a support system for the site members [10]. (Gürdoğan Doğrul et al; 2015) has analyzed traffic accident data by association rules in data mining [11].

Because our work is interested in the facility layout planning for the hospital, facility layout planning studies for the service system were also examined. Some of data mining studies which were done for service systems are; (Alwalid N. Elshafei; 1977) has set Quadratic assignment model to minimize patients' effort between departments and total distance and edit departments' layout [12]. He has developed heuristic model to solve this model. (Christian Stummer et al; 2004) has used mathematical models and two-phase solution method to determine size of hospital layout and units. While effective solution is searched by multi-purpose tabu search in first phase, clustering is applied to enable exploring of solution space in second phase [13]. In (I-Cheng Yeh ; 2006) 's study, hospital building with 28 facilities was employed to demonstrate that this model is rather efficient to solve the architectural layout problem, and it is amenable to fast computation for large layout problems [14]. In (Behnam Malakooti et al; 2007)'s study, emergency department was edited as cellular form to improve efficiency of resources in regard to medical procedure in department [15]. (Lou Y. Liand; 2008) applied TS to Yeh's hospital layout study and compared results with ANN method. The best solution was obtained for hospital layout [16]. In (Mohamed A. Ahmed et al; 2009)'s study, simulation has been used to analysis distribution of personnel and control over patient's flow. In conclusion, patient's waiting time has decreased %40 and labor assignment has increased %28 [17]. (Qiang Su et al; 2010) has used simulation techniques to queue and complexity in Patient Record System. Then, layout has been redesigned for new record process [18]. Aim of (M. Motaghi et al; 2011)'s study is increases the efficiency of the hospitals through patients' improvement, changing the location of individuals, patients and facilities [19]. (Mohammed Assem et al; 2012) has used Graph Theory to determine layout of operating rooms and obtained nice solution by spiral technique. It has been decided that the layout which has the highest score among alternatives is the best layout [20]. (Ines Arnolds et al; 2012) developed mathematical model to assign units of hospital to rooms. Then, this model was compared with discrete-event simulation model to compare different layout scenarios [21]. (Min-Yuan Cheng et al; 2012) applied Particle Bee Algorithm to Yeh's hospital layout study. Particle Bee Algorithm, Particle Swarm Algorithm, Bee Algorithm and Yeh's study were compared. Particle Bee Algorithm and Yeh's method showed better results but in some issues PBA had better opportunities [22]. (Hsin-Yun Lee; 2012) has aimed to minimize passengers' total walking time in train stations and increase station's service quality. Then, Ant Colony Algorithm was used. Total walking time was obtained by simulation method. Nearly optimal solution was acquired by Ant Colony Algorithm [23]. (İbrahim Çil; 2012) has edited supermarket layout planning by using association rules and multi-criteria search technique [24]. In (Tuncay Ozcan et al; 2013)'s study, mathematical method based on association rules has been developed to determine product categories and warehouse planning. Because developed model is NP-hard, heuristic model based on genetic algorithm has been developed to solve this model. Genetic Algorithm has been compared with Tabu Search and Simple Heuristic method to evaluate their performances. Finally, GA has showed the best performance [25]. In (Ibrahim H. Osman et al; 2015)'s study, FALP (Fixed Activity Layout Planning) and VALP (Variable Activity Layout Planning) were used to solve DOTLP (Dynamic Operating Theater Layout Problem) and mixed integer linear programming was offered. Alternatives layout planning was created [26]. (Teng-Kuan Wang; et al; 2015) has analyzed emergency department analysis and design to minimize waiting time and maximize service quality by using Value Stream Mapping and Cellular Production Method. Optimal personnel assignment has been done [27]. In (Qing-Lian Lin; 2015)'s study, logistical and comprehensive relations between operating theaters were analyzed and relation chart was created. Taking account of exogenous factors, technological constraints and hospital's potential, layout plans were obtained. These plans were evaluated by Fuzzy Constraint and the best of them was chosen [28]. (Abdelahad Charibi et al; 2016) has studied on design of operating rooms. In his study, design of these rooms have been reorganized to minimize movement cost between units, decrease operating costs and optimize facility planning by means of Particle Swarm Algorithm [29].

Before starting our study, emergency service was observed and the interview was conducted with emergency service doctor. The problems identified as a result of this analysis;

- ✓ Patients coming emergency service on foot and by ambulance enter emergency service from same entrances.
- ✓ While patients coming emergency service on foot go to the green departments, they pass through the red departments.
- ✓ Departments having more flow density with each other are far from each other.

Emergency service doctor advised that department of radiology should be located near red and yellow area, a new emergency entrance should be opened for patients coming emergency service on foot and the newly opened entrance should be close to the green area.

In the second section, the methods used in this study are described, data mining techniques were done to analyse the data were stated. In the Application section, how measurements were made and what calculations were performed were mentioned. FDC Algorithm (developed algorithm), new facility layout generated were explained. In the fourth section, results obtained were shown and improvement acquired was expressed numerically.

# 2. Methodology

## 2.1 Knowledge Discovery Process

Knowledge Discovery Process covers the entire process of the discovery of useful information from the data. Data mining correspond to one step of the KDP. Data mining is the use of special algorithms for transferring the patterns from the data. KDP has developed as intersection of research areas such as machine learning, pattern recognition, databases, statistics, artificial intelligence, expert systems, data visualization, such as high-performance computing and it continues its development. Stage of The Knowledge Discovery Process is shown in Figure 1. Firstly, data pass through data selection process then target data is obtained at the end of this process. In Pre-processing stage which is second stage, abnormal data is corrected and incomplete or bad data is removed. In data conversion process, pre-process data are categorized and sizes of the data are reduced. Then selected data mining techniques are applied on converted data. After evaluation step, information is obtained [30].

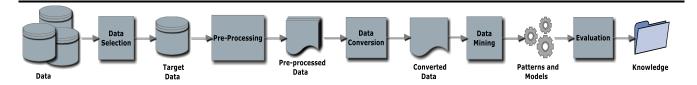


Figure 1. The Knowledge Discovery Process (adapted from [31])

#### 2.2 Data Mining Stage in Knowledge Discovery Process

Data mining is a process which is exploring patterns and relations in data by way of using various analyses tools and using these patterns and relations for valid estimates and also uncovering previously undiscovered information based on the wide range of data held in data warehouses and using this information to decide and to carry out the action plan [32].

Issues arise when databases used as inputs to data mining aren't dynamic, full, wide, clear and compatible with the subject. Some of these issues; noise and missing values, missing data, uncertainty, size, updates, irrelevant data [10].

Some Applications of Data Mining;

- Scientific and engineering data,
- Health data,
- Business data,
- Shopping data,
- Banking and financial data,
- · Education sector data,
- Internet (Web) data,
- Document data.

Data mining techniques can be divided into two main categories as unsupervised and supervised. Unsupervised methods are used in order to understand, discover, recognize the data mostly and they aim to provide ideas for methods which are to be applied next time. Supervised methods are used to retrieval information and make inferences from data. [33].

Another type of classification for the data mining techniques is to analysing these techniques under two main titles including predictive and descriptive [34].

Predictive Methods aims to developing a model by acting data which is known results and estimating results value for data sets which aren't known results by benefiting from this founded model. Descriptive model helps to identify patterns in available data that can be used as guide for decision-making [34].

Descriptive Methods:

- Classification
  - ✓ Decision Tree,
  - ✓ Bayesian Classifier,
  - ✓ Neural Networks,
  - ✓ Decision Support Vectors,
  - ✓ Nearest Neighbour Classification,
- ✓ Other Methods.
- Regression

Predictive Methods:

- Clustering,
- Association Analysis,
- Sequential Analysis,
- Other Methods.

Short descriptions of some of these methods are described below; In artificial neural networks, purpose function is distributed over network of interconnected simple processor units [35]. Learning algorithms which is used in artificial neural networks, calculate connection weights between units. Classification is the analysing of the properties of a new object and assigning this new object to a previously specified group [36]. The decision tree is used to extraction rules for the classification of the data set. After the decision trees have been created, the rules can be written down from the root to the leaf [37]. Regression models are developed to predict one or more variables in terms of other variables. Clustering is a technique for grouping similar records into data. Regardless of the method used, the clustering analysis process works the same way. Each record is compared to the existing clusters. The record is assigned to the closest cluster and this record changes the value that identifies the cluster which it is assigned. Until the optimum solution is found records are reassigned and cluster centres are set again [38].

Many programs have been developed to perform data mining techniques. Some of these programs are commercial (SPSS Clementine, SPSS, SAS, KXENI MATLAB) and others are open source (Rapid Miner, WEKA, R, C4.5, Orange, KNIME).

#### 2.3 Association Analysis in Data Mining

While association rules are found in big databases, the following two steps are followed [39]:

1- Frequently repeated items are found. Each of these items is repeated at least as often as the predetermined minimum number of support.

2- Strong association rules are generated from frequently repeated items. These rules must meet minimum support and minimum confidence rates.

The minimum support rate and the minimum confidence rate are determined by the user and association rules exceeding these rates are taken into account. For example, if customers who buy a product A, buy also product B at the same time, this situation indicated by the Association Rule in following statement [40]:

A => B [support rate = %4, confidence rate = %64]

Support and confidence expressions are interesting measures of the rule. They indicate the usefulness and correctness of the discovered rule, respectively. For the association rule, support rate of 4% indicates that products A and B are sold together at 4% of all the analysed purchases. Confidence rate of %64 shows that 64% of customers who buy product A also buy product B at the same shopping [40]. Association analysis can be done using Apriori, GRI, AIS, SETM, CARMA, Sequence algorithms [32].

#### 2.3.1 Apriori Algorithm

The Apriori model extracts rules which have the highest information content from a data set. Support-generality and confidence-accuracy values are calculated when information content is found. In the general literature, support value indicates the likelihood of coexistence of products and confidence value indicates how many of the records containing the first product contains the second product. However, the Support value obtained in the SPSS Clementine program specifies the percentage of antecedent type in total data set. The confidence value obtained in the SPSS Clementine program specifies how many of the records containing the antecedent type contains consequent-type records. The rule support value also specifies the percentage of exist of two types together. In other words, the concept of support in the literature is used as a rule support in SPSS Clementine.

The Apriori algorithm is described below with an example. The minimum support rate is determined to be 30% and the confidence rate to be 60%. The algorithm was applied for the data in the Table 1.

Table 1. Shopping Information

Shopping	Purchased
Number	Products
1	$I_1, I_2, I_3, I_4$
2	$I_1, I_2, I_4$
3	I <sub>5</sub> , I <sub>4</sub>
4	I <sub>5</sub> , I <sub>6</sub>
5	I <sub>1</sub> , I <sub>2</sub>
6	$I_1, I_2, I_5$

In Table 1, information including the shopping numbers and the products purchased at each shopping is given.

The steps followed in Apriori algorithm are listed below [30]:

1. The first step of the algorithm is to find the number of supports for each product. The algorithm scans all purchases to find the number of support for each product. Results obtained are shown in column of number of support in Table 2. As seen in Table 2, 4 pieces from product  $I_1$ , 4 pieces from product  $I_2$ , 1 piece from product  $I_3$ , 3 pieces from product  $I_4$  and 3 pieces from product  $I_5$  and 2 pieces from product  $I_6$  were sold.

Table 2. Number of Support of Product and Support Rate of Products

Product	Number of	Support
	Support	Rate
$I_1$	4	%67
$I_2$	4	%67
I <sub>3</sub>	1	%17
$I_4$	3	%50
I <sub>5</sub>	3	%50
I <sub>6</sub>	1	%17

2. Disabling items which have lower support rate than the minimum support rate.

 $I_3$  and  $I_6$  are disabled because support rate of products (17%) are less than minimum support value (30%).

3. Creation of binary combinations of products and finding

support rates in order to determine which products are repeated frequently as binary.

Table 3. Number of Support and Support Rate of Product Pairs

Product Pairs	Number of Support	Support Rate
I <sub>1</sub> ve I <sub>2</sub>	4	%67
I <sub>1</sub> ve I <sub>4</sub>	2	%33
I <sub>1</sub> ve I <sub>5</sub>	1	%17
$I_2$ ve $I_4$	2	%33
I2ve I5	1	%17
$I_4$ ve $I_2$	1	%17

4. Disabling items which have lower support rate than the minimum support rate.

Product pairs ( $I_1$  and  $I_5$ ,  $I_2$  and  $I_5$ ,  $I_4$  and  $I_2$ ) which support rate is 17% are disabled because their support rates are less than minimum support value (30%).

5. Creation of triple combinations of products and finding support rates in order to determine which products are repeated frequently as triple.

**Table 4.** Number of Support and Support Rate of Triple Combination of Products

Γ	Triple Combination	Number of	Support Rate
	of Products	Support	
ſ	$I_1, I_2, I_4$	2	%33

6. After products which are repeated frequently are determined, association rules are created.

If customer  $I_1$  takes, this customer  $I_2$  and  $I_4$  also takes. [Support Rate= %33, Confidence Rate = %50]

If customer  $I_2$  takes, this customer  $I_1$  and  $I_4$  also takes. [Support Rate= %33, Confidence Rate = %50]

If customer  $I_4$  takes, this customer  $I_1$  and  $I_2$  also takes. [Support Rate= %33, Confidence Rate = %67]

If customer  $I_1$  and  $I_2$  takes, this customer  $I_4$  also takes. [Support Rate= %33, Confidence Rate = %50]

If customer  $I_1$  and  $I_4$  takes, this customer  $I_2$  also takes. [Support Rate= %33, Confidence Rate = %100]

According to above results, providing a minimum support rate of 30% and a confidence rate of 60%, only two apriori rules was achieved.

If customer  $I_4$  takes, this customer  $I_1$  and  $I_2$  also takes. [Support Rate= %33, Confidence Rate = %67]

If customer  $I_1$  and  $I_4$  takes, this customer  $I_2$  also takes. [Support Rate= %33, Confidence Rate = %100]

## 2.3.2 GRI Algorithm

GRI algorithm is an algorithm developed by Smyth and Goodman (1992) for use in measuring information content of a rule or hypothesis.

The GRI Algorithm has a quantitative measure and bounds. Rules which are obtained by GRI Algorithm are divided into 2 classes. These classes are interesting and uninteresting. By means of GRI Algorithm uninterested rules are eliminated. Due to this eliminating process the rules which are high quality and lower quantity are obtained [10].

The GRI Algorithm is calculated by the J-scale as follows [15];

$$j(X;Y = y) = p(x/y) * \log\left(\frac{p(x/y)}{p(x)}\right) + (1 - p(x/y)) * \log\left(\frac{1 - p(x/y)}{1 - p(x)}\right)$$

p(x): Probability of occurrence of the left (antecedent) side of the rule

p(y): Probability of occurrence of the right (consequent) side of the rule

## 2.4 Facility Layout Planning

Optimal facility layout planning plays an important role in the efficient operation of production and service facilities.

The purpose of the plant layout is to develop a production or service system that meets the expected capacity and quality requirements economically. In other words, facility planning is to improve the layout of the system in order to optimize the performance of the system within certain criteria [41].

The Facility Layout Problem deals with the arrangement of the physical sections of facility for the efficient operation of a facility. FLP has been the subject to many researches due to the interdisciplinary importance.

Bad layout brings about increasing of In-process inventory, overloading of material handling system, increasing of lead time, extension of material queues [34].

# **3. Application**

Patient flow information between hospital emergency departments constitutes the input for Spss Clementine.

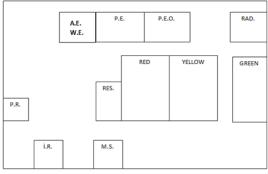


Figure 2. Present Facility Layout Plan [42]

When Apriori and GRI algorithm were applied, minimum support ratio and minimum confidence ratio program were determined as 10% and 25% respectively in SPSS Clementine. In Clementine software firstly, data is loaded with the "Excel.File" button into the "Sources" toolbox. Then the types of data and the properties of the data are determined by the "Type" button. At the same time, With this button it is possible to determine the variables which to be analyzed and determine the variables which to take place in the analysis results.. The "GRI" and "Apriori" buttons were used to determine the association rules. The Apriori Algorithm and the GRI Algorithm were applied for the present layout with the model shown in figure 3.

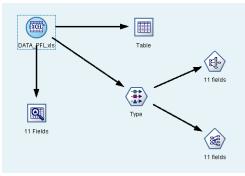


Figure 3. SPSS Clementine Model for Present Facility Layout

## 3.1 Apriori Algorithm Implementation in Application for Present Facility Layout

The result of Apriori algorithm implemented for present facility layout is shown in Figure 4. Relation between Ambulance Entrance and Green District has the highest confidence ratio which is %72,131. Relation between Red District and Radyoloji has the lowest confidence ratio which is %28,571.

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Consequent	Antecedent	Support %	Confidence %
A.E	GREEN	41,781	72,131
A.E	YELLOW	12,329	66,667
A.E	P.E.	21,233	58,065
GREEN	M.S.	11,644	52,941
A.E	M.S.	11,644	52,941
A.E	RED	17,123	52,0
GREEN	A.E	60,959	49,438
P.R.	M.S.	11,644	47,059
GREEN	P.R.	17,123	44,0
M.S.	P.R.	17,123	32,0
RAD.	RED	17,123	32,0
RED	RAD.	19,178	28,571

Figure 4. Apriori Algorithm Results for Flow Data of Present Facility Layout

## 3.2 GRI Algorithm Implementation in Application for Present Facility Layout

The result of GRI Algorithm implemented for present facility layout is shown in Figure 5. Relation between Ambulance Entrance and Green District has the highest confidence ratio which is %72,13. Relation between Red District and Radyoloji has the lowest confidence ratio which is %28,57.

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눱 🗞 Sort by: Conf	idence % 🔻 🔽 🏢	- V M	8 of 8
Consequent	Antecedent	Support %	Confidence
A.E	GREEN	41,78	72,13
A.E	P.E.	21,23	58,06
A.E	RED	17,12	52,0
GREEN	A.E	60,96	49,44
P.R.	M.S.	11,64	47,06
M.S.	P.R.	17,12	32,0
RAD.	RED	17,12	32,0
RED	RAD.	19,18	28,57

Figure 5. GRI Algorithm Results for Flow Data of Present Facility Layout

To assign a coefficient to the relations, considering Apriori Algorithm and GRI Algorithm Results Table 5, Table 6, Table 8 and Table 9 is obtained by applying below steps;

- Results of Apriori and GRI Algorithm are generated.
- Minimum and maximum confidence rates are determined in the confidence rates.
- ✓ Interquartile range is calculated by dividing into four interval of between maximum confidence and minimum confidence.
- ✓ Intervals are created by adding Interquartile range to starting from a minimum confidence rate.
- Coefficients are appointed to these intervals respectively 1, 3, 5, 7, 9.

The aim of using odd number is needed to the even number for the implementation of the rule number 1.2.2 in algorithm. Namely, even numbers mustn't be appointed to intervals.

 Table 5. Interval and Coefficient According to Apriori Algorithm

 Results for Present Facility Layout

Interval (%)	Coefficient
00,000-28,571	1
28,572-39,461	3
39,462-50,351	5
50,352-61,241	7
61,242-72,131	9

 Table 6. Interval and Coefficient According to GRI Algorithm Results

 for Present Layout

Interval (%)	Coefficient
00,000-28,57	1
28,58-39,46	3
39,47-50,35	5
50,36-61,24	7
61,25-72,13	9

### 3.3 FDC Algorithm

- 1. According to Intervals which are generated by Apriori Algorithm's and GRI Algorithm, coefficients are appointed.
  - 1.1 If relations between departments are one-way, coefficient is appointed taking account of interval.
  - 1.2 If relations between departments are mutual (either consequent is the antecedent of another relationship or antecedent is the consequent of another relationship in results of Spss Clementine);
  - 1.2.1 If confidence rates of mutual relations are in the same interval, coefficient is appointed as the next coefficient.
  - 1.2.2 If confidence rates of mutual relations are in the consecutive interval, coefficient is appointed as the next even number of higher coefficient of these two relations.
  - 1.2.3 If confidence rates of mutual relations aren't in the same or consecutive interval, coefficient is appointed as higher coefficient of these two relations.
- 2. FDC is calculated as below Equation 1 and the aim is maximization of FDC.

$$FDC = \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{k=1}^{m} f_{ij} d_{ij} c_{ij}$$
(1)

-  $f_{ii}$  : The number of flow between i and j departments

-  $d_{ii}$ : Rectilinear distance between i and j departments

-  $C_{ij}$ : Relation Coefficients between i and j departments obtained via developed algorithm.

Considering results of Apriori Algorithm and GRI Algorithm, coefficients are appointed to relations of presents facility layout's departments using FDC Algorithm in Table 7.

<b>Table 7.</b> Coefficients for Relations of Present Facility Layout's
Departments

Coefficients Relations	Coefficient(Appriori)	Coefficient(GRI)
	7	7
A.EP.E.	•	
P.ERAD.	1	1
RAD-P.E.O.	1	1
A.E-RES.	1	1
RESRED	1	1
RED-RAD.	4	4
A.EGREEN	9	9
GREEN-RAD	1	1
P.EM.S.	1	1
A.ERED	7	7
RED-RES.	1	1
A.EYELLOW	9	1
YELLOW-RAD.	1	1
YELLOW-P.R.	1	1
P.EP.R.	1	1
A.EM.S.	7	1
M.SGREEN	7	1
P.EP.E.O	1	1
GREEN-P.R.	6	1
A.ERED.	1	1
RESRAD.	1	1
M.SP.R.	5	6

As shown in Table 7, according to Apriori algorithm the associations with the highest coefficients are the relationships between Ambulance Entrance and Green District and Ambulance Entrance and Yellow District. According to the GRI algorithm, the relationship with the highest coefficient is the relationship between Ambulance Entrance and Green District.

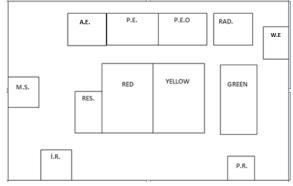


Figure 6. Alternative Facility Layout Plan [42]

In order to compare the alternative layout and the present layout, coefficients should be assigned to relations between departments in alternative layout. For this reason, the procedure applied to find the coefficient interval for the present layout was used for alternative layout plan.

The Apriori Algorithm and the GRI Algorithm were applied for the alternative layout with the model shown in figure 7.

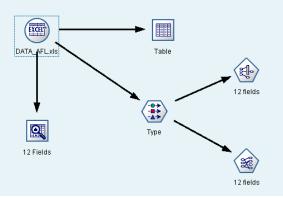


Figure 7. SPSS Clementine Model for Alternative Layout

When Apriori and GRI algorithm were applied, minimum support ratio and minimum confidence ratio program were determined also as 10% and 25% respectively in SPSS Clementine for alternative layout.

#### 3.4 Apriori Algorithm Implementation in Application for Present Facility Layout

The result of the Apriori algorithm applied to the alternative plant layout is shown in Figure 8. Relation between Walking Entrance (the newly opened entrance) and Green District has the highest confidence ratio which is %73,81. Relation between Pediatric Emergency Department and Minor Surgery has the lowest confidence ratio which is %25.

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Consequent	Antecedent	Support %	Confidence %			
GREEN	W.E.	28,767	73,81			
A.E.	YELLOW	12,329	66,667			
A.E.	RED	17,123	52,0			
W.E.	GREEN	41,781	50,82			
P.R.	M.S.	10,959	50,0			
GREEN	M.S.	10,959	50,0			
GREEN	P.R.	17,123	44,0			
A.E.	M.S.	10,959	37,5			
W.E.	P.E.	21,233	35,484			
M.S.	P.R.	17,123	32,0			
RAD.	RED	17,123	32,0			
RED	RAD.	19,178	28,571			
RED	A.E.	32,192	27,66			
GREEN	A.E.	32,192	27,66			
P.E.	W.E.	28,767	26,19			
YELLOW	A.E.	32,192	25,532			
P.E.	M.S.	10,959	25,0			

Figure 8. Apriori Algorithm Results for Flow Data of Alternative Facility Layout

## 3.5 GRI Algorithm Implementation in Application for Present Facility Layout

The result of GRI Algorithm implemented for present facility layout is shown in Figure 9. Relation between Walking Entrance(the newly opened entrance) and Green District has the highest confidence ratio which is %73,81. Relation between Pediatric Emergency Department and Minor Surgery has the lowest confidence ratio which is %25.

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Consequent	Antecedent	Support %	Co	nfidence	9%
GREEN	W.E.	28,77	73,81		
A.E.	YELLOW	12,33	66,67		
A.E.	RED	17,12	52,0		
W.E.	GREEN	41,78	50,82		
P.R.	M.S.	10,96	50,0		
W.E.	P.E.	21,23	35,48		
M.S.	P.R.	17,12	32,0		
RAD.	RED	17,12	32,0		
GREEN	A.E.	32,19	27,66		
RED	A.E.	32,19	27,66		
P.E.	W.E.	28,77	26,19		
YELLOW	A.E.	32,19	25,53		
P.E.	M.S.	10,96	25,0		

Figure 9. GRI Algorithm Results for Flow Data of Alternative Facility Layout

Applying steps which are explained under FDC Algorithm title, coefficients has assigned to relations. In this assignment process, Apriori Algorithm and GRI Algorithm results in Table 8 and Table 9 has taken into account.

**Table 8.** Interval and Coefficient According to Apriori Algorithm Results for Alternative Facility Layout

Interval (%)	Coefficient
00,000-25,00	1
25,01-37,20	3
37,21-49,41	5
49,42-61,61	7
61,62-73,81	9

**Table 9.** Interval and Coefficient According to GRI Algorithm Results for

 Alternative Facility Layout

Interval (%)	Coefficient
00,000-25,00	1
25,01-37,20	3
37,21-49,41	5
49,42-61,61	7
61,62-73,81	9

Considering results of Apriori Algorithm and GRI Algorithm, coefficients are appointed to relations of alternative facility layout's departments using FDC Algorithm in Table 9.

Coefficients Relations	Coefficient(Appriori)	Coefficient(GRI)
A.EP.E.	1	1
P.ERAD.	1	1
RAD-P.E.O.	1	1
A.E-RES.	1	1
RESRED	1	1
RED-RAD.	5	3
A.EGREEN	1	3
GREEN-RAD	1	1
P.EM.S.	1	1
A.ERED	7	7
RED-RES.	1	1
A.EYELLOW	9	9
YELLOW-RAD.	1	1
YELLOW-P.R.	1	1
P.EP.R.	1	1
A.EM.S.	5	1
M.SGREEN	7	1
P.EP.E.O	1	1
GREEN-P.R.	5	1
A.ERED.	1	1
RESRAD.	1	1
M.SP.R.	7	7
W.EGREEN	9	9
W.EP.E.	5	5
W.EM.S.	1	1

 Table 10. Coefficients for Relations of Alternative Facility Layout's Departments

According to the Apriori algorithm and the GRI algorithm, as shown in Table 10, relation which has the highest coefficient is the relation between Walking Entrance and Green District.

## 4. Conclusion

Taking account of intervals and confidence rates, FDC Algorithm is applied to identify the most relevant relations and assign coefficient to relations. FDC was tried to reduce by only decreasing distance.

Alternative facility layout was generated by way of minimizing FDC and considering emergency service doctor's advices. Considering emergency service doctor's advice a new emergency entrance opened for patients coming emergency service on foot and patients coming emergency service on foot don't not pass red area to head for green district. The newly opened entrance is close to the green area. Departments which are most relevant to each other such as Green-W.E (walking entrance / emergency entrance for coming on foot), A.E (ambulance entrance)-M.S (minor surgery), Green- P.R (plaster room) were located nearby to each other.

According to Apriori Algorithm FDC decreased from 477083, 3 to 200268, 6 So, improvement acquired is %58. According to Apriori Algorithm FDC decreased from 366045, 4 to 172292, 2. So, improvement acquired is %53.

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